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Field visits

Report on the joint field visit to Mozambique*

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* For the UNDP and UNFPA segments of the field visit, see DP/2003/CRP.10/Add.1 – DP/FPA/2003/CRP.1/Add.1; for the UNICEF segment, see E/ICEF/2003/CRP.9; for the WFP segment, see WFP/EB.2/2003/INF/8.

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I. Introduction

1. Members of the Executive Boards of the United Nations Development Programme (UNDP), the United Nations Population Fund (UNFPA), the United Nations Children's Fund (UNICEF) and the World Food Programme (WFP) made a joint field visit to Mozambique from 10 to20 March 2003, following discussion at the first regular session of the Executive Board of UNDP/UNFPA in January 2003 and consultations amongst the respective Board members. The strategic vision and terms of reference for the visit were set out in document DP/2003/CRP.5.

2. The visit comprised: a two-day joint session in Maputo; two parallel two-day field visits of mixed groups; four- to five-day separate programmes with the respective host agencies; and a final day of joint wrap-up and review meetings. This report was prepared jointly by rapporteurs from the respective Executive Boards in consultation with the team leaders, Executive Board secretariats and the United Nations country management team (UNCMT).

3. The Board members would like to express their thanks to all those involved in the visit – in particular the United Nations country teams, who made a huge collective effort to support the visit – as well as to the Government of Mozambique, bilateral and multilateral donors, non-governmental organizations and all who participated.

II. Background

Recent history and background

4. The independence of Mozambique, in 1975, was followed almost immediately by a 16-year civil war that caused more than 1.7 million Mozambicans to seek refuge in neighbouring countries and four million others to be displaced internally, bringing the local economy to a virtual standstill. By the time the Government and Mozambique National Resistance (RENAMO) signed the General Peace Agreement (GPA) in October 1992, more than half of the social infrastructure had been destroyed or forced to close, while 60 per cent of national territory could be reached only by military protected convoy or by air. Under the GPA, the United Nations assumed responsibility for supervising and monitoring the military, political, humanitarian and electoral components of the accord. In December 1992, the Security Council approved a full-scale peacekeeping operation; and the United Nations played a leading role in the disarmament, demobilization and reintegration of the combatants. United Nations-assisted multiparty elections took place in 1994 and 1999, and were won each time by the Mozambique Liberation Front (FRELIMO), the ruling party since independence. Municipal elections are scheduled to take place in 2003 and national elections in 2004.

Development performance of Mozambique

5. Despite relative stability and economic progress since 1992, with real GDP growth around 6-8 per cent, Mozambique remains one of the poorest countries in the world. It ranked 170th out of 173 countries in the human development index contained in the UNDP-published *Human Development Report 2000*. Of the 18.2 million inhabitants, around 70 per cent live below the poverty line estimated at $0.40 per day. Other indicators include life expectancy (43.5 years, according to 1999 data); the under-5 mortality rate (246/1000 in 1997); and the maternal mortality rate (1500/100 000 in 1998). There are wide disparities by region (rural poverty, 71 per cent; urban poverty 62 per cent) and by gender (male literacy, 60 per cent; female literacy, 29 per cent). HIV/AIDS prevalence is estimated at 13 per cent, but with great disparities between regions, rising to 20 per cent in some areas. The frequency of natural disasters (including

droughts, floods and cyclones); the historically weak infrastructure linking the northern, central and southern regions; and the legacy of war (depleted human resources due to death and low education during years of war; a large number of orphans and a dangerous residue of landmines) all present specific development challenges.

Development policy in Mozambique

6. The Action Plan for the Reduction of Absolute Poverty (PARPA) is the cornerstone of the development plan of Mozambique. It is a nationally owned version of the poverty reduction strategy paper (PRSP), prepared by the Government of Mozambique in dialogue with the World Bank and based on consultation with civil society and a range of multilateral and bilateral development partners, including the United Nations country team. The central objective of the PARPA is a substantial reduction in the levels of poverty in Mozambique. The headline target is to reduce the incidence of absolute poverty from 70 per cent in 1997 to less than 60 per cent in 2005 and less than 50 per cent by 2010. It depends critically on the maintenance of peace and socio-political stability and aims at maintaining the real growth rates of eight per cent achieved in recent years. The 2001-2005 PARPA builds on the 2000-2004 version with a strategic vision based on measures to fight poverty through sustained, broad-based economic growth. It identifies six priority areas of action: education; health; agriculture and rural development; basic infrastructure; good governance; and macroeconomic and financial management.

7. The participants in the joint field visit were briefed on the country's development priorities by the Minister of Foreign Affairs and Cooperation and by other officials including from the Ministry of Planning and Finance. The minister highlighted two broad priorities: (i) preserving peace and democracy through good governance – including attention to the National Assembly, the police and the judiciary – and ii) tackling poverty, disease and the impact of natural disasters. He also stressed that food security should be strengthened as far as possible through development of the agricultural industry rather than relying on food aid, which is necessary in emergency situations. He and other government representatives placed great importance on the country's ownership of its own development strategy, while welcoming multilateral and bilateral support.

III. United Nations reform, strategy and policy coordination

8. The United Nation Country Management Team (UNCMT) in Mozambique was constituted in 1997, in line with the Secretary General's reform, using the United Nations Development Assistance Framework (UNDAF) as its central organizing framework. The 2002-2006 UNDAF is the second produced by the UNCMT, whose members have harmonized the schedules of their individual programme cycles. The UNDAF is the UNCMT response to the Common Country Assessment (CCA), which was in turn prepared in consultation with Government and other development partners to reflect the areas of comparative advantage for a United Nations contribution to the PARPA.

9. The UNDAF is organized under four broad objectives, each having subgroups through which the UNCMT organizes its work. The structure is as follows:

1. The right to personal security
1.1 HIV/AIDS (prevention, care and research)
1.2 Disaster management: natural disasters; mine action

2. The right to knowledge and a long and healthy life
2.1 Education (gender equality of access; quality of delivery)
2.2 Health and well-being (quality of services; nutrition; water and sanitation)

3. The right to sustainable livelihoods
3.1 Rural development and agriculture
3.2 Employment and private sector development

4. The right to full participation, protection, and equality
4.1 Democracy and decentralization (including elections, role of the police, etc.)

10. Under the chairmanship of United Nations agency heads on a rotational basis, the UNCMT meets twice monthly to coordinate programmatic and operational activities through the inter-agency thematic groups (on HIV/AIDS or gender, for example). They worked with the Government of Mozambique to produce the first national report on the Millennium Development Goals (MDGs) and are now working on integrating MDG monitoring and evaluation into the PARPA in a way that meets the government's national development priorities. Through their respective country programmes, the agencies pursue the mandates and priorities of their respective Executive Boards, in line with Mozambican priorities and in collaboration with each other and with other donors and civil society actors.

IV. Donor coordination

11. Donor coordination in Mozambique operates at a variety of levels. The overarching coordination body is the Mozambique Development Partners Group chaired by UNDP and the World Bank. Thematic sub-groups for coordination have been formed. Some of these are chaired by UN agencies – UNDP chairs the sub-group on police, for example, and the Food and Agriculture Organization (FAO) the one on agriculture. Some are chaired by bilaterals (the Netherlands, for instance, runs the sub-group on water); and others by the Government of Mozambique. There are five Inter-Agency Groups on Sector-wide Approaches (SWAPs) in the country, with active United Nations participation in a number of these. The United Nations Children's Fund (UNICEF), UNFPA and the World Health Organization (WHO) are involved in the SWAP on health, UNICEF, the United Nations Educational, Scientific and Cultural Organization (UNESCO), UNFPA and WFP in the one on education, FAO and UNDP in the one on agriculture, and UNICEF in the one on water. One of the most influential groups is the G11 – an informal group of major donors providing budgetary support – to which the World Bank and UNDP have been admitted as observers. South-South cooperation also plays an important part, with the NEPAD framework, the Lusophone community including countries such as Brazil, and the Commonwealth neighbours of Mozambique.

12. The participants had a lively exchange with bilateral donors based in Maputo. Most commended the work of the UNCMT, and many were involved in co-financing arrangements. Some donors felt that in the past the Development Partners Group had been little more than an information exchange. They welcomed the willingness of UNDP to use it as a tool for coordinating contributions to the PARPA and a forum for dialogue between development partners and the government of Mozambique. Some partners also felt that the United Nations should be more strategic in its interventions, placing greater emphasis on "upstream" donor coordination, policy advice and capacity building rather than "downstream", grass-roots programmes and projects. United Nations representatives countered that a combination of both approaches was necessary, since "downstream" work informs policy advice and capacity-building activity and makes the Organization a credible development partner for national and regional governance. The Vice-Minister

of Foreign Affairs and Cooperation (who received the participants on the final day of their visit) strongly supported this, confirming that United Nations participation was needed at both levels.

13. The participants also heard from a variety of local and international civil society organizations based in Maputo. Their work ranged from strategic engagement and lobbying in connection with the PARPA to grass roots interventions. Some, working in the area of HIV/AIDS with the UNCMT, had helped the National HIV/AIDS Council prepare its submission to the Global Fund to fight HIV/AIDS, Tuberculosis and Malaria; others were involved in HIV/AIDS education or caring for those affected. Non-government organizations (NGOs) urged the United Nations system to remain engaged in the field, and at the grass-roots level, including working with local NGOs, rather than work only with Maputo-based partners. In discussion with both bilateral donors and NGOs there was broad agreement that with such a large number of development partners operating at national and regional levels, coherence and complementarity were essential in striving towards the goals of the PARPA.

V. Cross-cutting thematic issues

14. The participants discussed a range of development policy priorities for Mozambique with the UNCMT, the Government of Mozambique, donors and other stakeholders. Discussions on cross-cutting themes highlighted three issues in particular: HIV/AIDS, humanitarian assistance and disaster mitigation, and gender. Other UNDAF priorities, such as poverty eradication, girls' education, mine action and governance, were covered in greater detail during the individual visits and are therefore covered in the addenda to the present joint report.

HIV/AIDS

15. HIV/AIDS constitutes one of the greatest threats to the development of Mozambique. The epidemic has devastating effects on health and education services, reduces productivity and human capital and poses a continuing threat to the growth of the afflicted country's gross domestic product (GDP). Currently 1.2 million people are living with HIV/AIDS in Mozambique, around 60 per cent of whom are women. 230 000 children have lost their mothers due to the epidemic. The Government of Mozambique has taken important steps towards incorporating a national programme on HIV/AIDS into its development policy framework. A national strategic plan to combat HIV/AIDS has been formulated to serve as a basis for ministries to plan and implement prevention and mitigation activities. Further attention needs to be paid treatment and care initiatives.

16. The United Nations system supports Government action in combating the disease and is structuring its activities within the context of an integrated response. All the United Nations agencies are involved in supporting the Government objectives outlined in the National Strategic Plan against HIV/AIDS and in the PARPA. This approach is based on the objectives of the 2002-2006 UNDAF (II) in which the mainstreaming of HIV/AIDS represents a central cross-cutting theme. The agencies have committed to spend a minimum of 25 per cent of their resources for the fight against HIV/AIDS. The United Nations system in Mozambique is committed, through the UNDAF, to supporting the implementation of a national multi-sectoral strategy for prevention and care. It also supports the formulation of a strategy to address the combined effects of HIV/AIDS, food insecurity and inadequate governance.

Humanitarian response, including mitigating the effect of natural disasters and food insecurity

17. Mozambique is prone to natural disasters such as floods and prolonged droughts, which often occur in different parts of the country at the same time. In 2000 and 2001, large areas of southern and central

Mozambique were severely affected by floods, resulting in the displacement of 500 000 and 200 000 people respectively. The infrastructure suffered significant damage and the loss of personal possessions, crops and livestock was considerable, as were the associated impacts on health, nutrition and education for those affected. In 2002 and 2003, below-average rainfall in the southern and central provinces has had a devastating impact on subsistence agricultural production and the availability of water. These provinces, usually the worst affected by natural disasters, also suffer the highest levels of HIV/AIDS. The combined effects of HIV/AIDS, economic recession and repeated natural disasters have eroded people's capacity to cope, increasing the vulnerability of an already impoverished population. A multiple and integrated approach, taking into account the combined effects of HIV/AIDS, poverty, food insecurity, disaster mitigation and weak governance, is clearly required to address the humanitarian situation

18. The recent vulnerability assessment identified 650 000 people in need of food aid, with unacceptably high levels of acute malnutrition and stunting among children. The assessment also found extremely high incidence rates of diarrhœa and fever in children under five (31 per cent and 45 per cent respectively), and that many infants (25 per cent of children aged 6-23 months) are being fed once a day or less. In addition, people were found to be walking further to collect less water, further reducing their capacity to care for their children's health. The current drought is severe in historical terms. The cumulative rainfall in Maputo from October 2002 - January 2003 was the lowest recorded in more than 50 years. The next significant harvest in the most affected areas will be in February 2004.

19. The Government of Mozambique has joined the Regional Response Strategy to the Humanitarian Crisis in Southern Africa but has not launched a separate international appeal. The Government is responding to the situation through the implementation of its national disaster-preparedness and response plan, coordinated by the National Institute for Disaster Management, which receives capacity-building support from UNDP. Sectoral plans, such as the Action Plan of the Ministry of Agriculture, also play a special role in facilitating the transportation of humanitarian assistance to the landlocked, food-insecure countries in the region. The United Nations system supports the Government Contingency Plan and coordinates United Nations monitoring and response through its Disaster Management Team.

20. United Nations agencies are supporting the response of the Government of Mozambique to the crisis through their regular programmes and additional targeted operations. As of March 2003, WFP has distributed 25 956 tonnes of emergency food aid to 340 000 people. Funding shortfalls, however, meant that the distribution met only about 50 per cent of the requirement. A supplementary food programme has been implemented jointly by WFP and UNICEF to feed children under the age of five and expectant and nursing mothers and to build community capacities, through participatory education, in nutrition and hygiene practices. The programme aims to support 141 000 children and 71 000 women in 22 districts where malnutrition rates are the highest. As of 31 March 2003, the programme was reaching only about 50 per cent of that number due to lack of funding for the food component.

21. United Nations agencies are supporting numerous other programmes for emergency rehabilitation, agriculture, health, water and sanitation, education, HIV/AIDS and special protection, capacity building and disaster prevention and management. UNICEF is providing support to build national capacities to monitor the situation of orphans and other vulnerable children, the nutritional status of children under the age of five, and attendance rates at primary schools in the affected areas. Both UNICEF and WHO have been working with the Ministry of Health to prevent and control epidemics through increased epidemiological surveillance, measles immunization and building community capacities to prevent diarrhœal diseases and malaria. Under WFP's country programme, the Food for Development Fund supports community disaster-mitigation activities such as multiplying seeds, opening communal fields and constructing small irrigation systems and water-containment areas. The WFP Community Safety Net programme supports 12 000 orphans, vulnerable children and people living with HIV/AIDS, and an

extensive school feeding operation that provides nutritious meals to day-pupils and boarders. About 1 150 tonnes of various commodities are distributed under these programmes each month, reaching 160 000 children. Additional activities to prevent a decline in school enrolment and attendance are being supported by UNICEF, including the distribution of pupil and teacher kits and the installation of improved water and sanitation facilities in primary schools in the affected areas. As part of a regional joint initiative, WFP, UNICEF and Save the Children (UK) are working to implement a "zero-tolerance of sexual exploitation" education campaign for people involved in the humanitarian response, including Government, United Nations and NGO workers.

Gender

22. Gender inequity remains a major challenge. Despite some progress for Mozambican women in the political arena (they hold 30 per cent of parliamentarian and 13 per cent ministerial positions), and the narrowing of the gender gap in the earlier years of primary education in selected provinces, significant gender disparities remain on basic development indicators. The illiteracy rate is much higher among women (71 per cent) than men (40 per cent); the maternal mortality rate is one of the highest in the world (estimated at 1 500 per 100 000 live births); a considerable gender gap exists in education, where girls are heavily under-represented, especially in secondary school. Women and adolescent girls are severely affected by HIV/AIDS, often as a result of sexual abuse. Although reliable data on gender-based violence is limited, it is widely acknowledged to constitute a major threat to gender equity.

23. Mozambique has made considerable progress with respect to its institutional framework for promoting gender equity. In 1999 the Ministry of Coordination of Social Actions was upgraded to Ministry of Women and Coordination of Social Actions. In 2002 the National Plan of Action for the Advancement of Women was adopted for better integrating gender issues into the PARPA. Gender units were created within the principal ministries. In the civil society arena, networks of local and national women's NGOs are now in place. Nevertheless, JVF members noted the absence of an adequate legal environment for ensuring gender equity. The proposed Family Law, considered very important to that end, has yet to be passed by Parliament.

24. United Nations agencies are supporting national efforts to address gender issues, particularly through capacity building in the principal ministries and in a number of national NGOs, and the implementation of a broad range of projects aimed at curbing gender-based violence and violence against children. The United Nations agencies are also paying attention to the issue of girls' education as an important means to ensure gender equity.

25. The delegation noted the efforts of various United Nations agencies in Mozambique to better coordinate their gender-related work. The overall coordinating role in this area belongs to the United Nations Technical Working Group on Gender (GTWG), chaired by UNFPA and including UNDP, UNICEF, the United Nations Development Fund for Women (UNIFEM), the secretariat of the Joint United Nations Programme on HIV/AIDS (UNAIDS), FAO, WHO, UNESCO and WFP, which provides a forum for joint planning, programming and monitoring in the selected common areas.

Other themes

26. Other cross cutting issues covered in the UNDAF, such as governance, poverty eradication and mine action were discussed briefly in the Joint Segment and addressed in more detail in the individual segments (see annexes).

VI. Joint field visits

27. Mixed groups representing all of the Boards made parallel two-day visits to Chokwe and Xai-Xai, both in Gaza province, to look at activities reflecting collaborative and complementary work on the part of the United Nations teams.

28. The group visiting Chokwe saw examples of the School Feeding and Food for Work programmes run by WFP as part of its emergency operation in areas struck by severe flooding and drought. They saw UNFPA working to promote HIV/AIDS awareness in adolescents and youth through schools, and its Safe Motherhood programme support for a rural hospital. They saw UNICEF support for a school and child rehabilitation centre where issues of dealing with HIV/AIDS and gender were introduced to the children. They visited a UNDP artisan fishery project – a rural poverty programme that imparts the skills needed for sustainable fishing. This pilot demonstrated the important features of sustainability and replicability as opposed to limited local value. The group spoke to the district authorities, community leaders, and local NGOs who were partners in these programmes.

29. The group that visited Xai-Xai saw the collaborative efforts of UNDP, UNICEF, UNFPA and WFP in creating a set of complementary activities. They included improving access to counselling and testing for HIV/AIDS; improving the nutritional status of children in institutions; HIV advocacy and prevention activities for and by young people; care and support to orphans and other children made vulnerable by HIV/AIDS; and strengthening communities' capacity to cope with its impact. They also included partnerships with communities and NGOs in the water and sanitation sector and with the private sector to make available insecticide-treated nets for the prevention of malaria.

Observations based on joint field visits

30. The projects visited during the joint visit to Gaza demonstrated the active role being played by each United Nations agency within its respective mandate to contribute to the development process in Mozambique through support the poverty reduction activities of the Government as outlined in the PARPA, to humanitarian assistance and disaster mitigation, and to the fight against HIV/AIDS. While interventions were undertaken with the aim of maximizing the comparative advantage of each individual agency, Board members had the opportunity to examine the extent to which the agencies involved worked synergistically to achieve the greatest impact in providing support to local communities. In Xai-Xai city, the delegation saw the complementarity of United Nations agencies in the field of HIV/AIDS prevention and care. While UNICEF is supporting a day-hospital that attends to the needs of HIV-infected people and overseeing the programme on prevention of mother-to-child transmission (PMTCT), UNFPA is facilitating access to SRH services for adolescents, and UNDP had supported the establishment of a voluntary counselling and testing centre. All of these interconnected services are monitored by the Provincial Directorate of Health.

VII. Concluding impressions and recommendations

31. It is impossible in this short report to do justice to the depth of experience and the volumes of information accumulated over the 10 days of the visit. Equally, the members of the Boards represented are aware that in a country as vast and complex as Mozambique it would be rash to make stark generalizations, draw firm conclusions or put forward radical recommendations. That is not the intention of this report. What follows is a collection of broad impressions grouped into five main areas: the Mozambique experience and lessons learned from it; the particular challenges posed by HIV/AIDS and by recurrent natural disasters; the collaborative work of the UN and other donors; and the value of joint field visits. The sub-headings below draw on the strategic vision and terms of reference outlined in UNDP/UNFPA document DP/2003/CRP.5.

How is the United Nations facilitating the transition from conflict to reconstruction and recovery based on the national development strategy? What is unique to Mozambique that has led to such a period of sustained peace? What are government and people doing to prevent a recurrence of the past crisis?

32. Ten years after the peace agreement that ended the 15-year civil war in Mozambique, the country is beyond the post-conflict phase and is in the transition to sustainable economic growth and human development. The United Nations played a central role in the immediate post-war phase, particularly with respect to elections and the disarmament, demobilization and reintegration of the parties to the conflict. Other donors were present from the beginning to help the initial effort at local and national levels. Although elections have been contested, all parties have eventually accepted the results. There has been strong national support across party lines for maintaining peace and pursuing national development objectives, as expressed in the unifying role of the PARPA and the Agenda 2025 project for Mozambique. The PARPA is both congruous and coherent. The absence of ethnic rivalry in the post-war political debate and a fairly even-handed treatment of different groups by the Government and its donor partners have encouraged the cohesive national impulse towards peace and development.

33. But Mozambique and the development community that supports it cannot afford to be complacent. It remains one of the poorest countries in the world, and over 50 per cent of its public expenditure comes from external assistance. The legacy of war and migration has left particular challenges: a weak infrastructure and depleted human resources, high illiteracy, particularly in provinces far from the capital; and the impact of mines spread across country. This legacy weakens institutional capacity to implement poverty reduction strategies. Despite steady growth over the past decade, the occurrence of natural disasters can cause setbacks, as the events of 2000-2001 demonstrated. If unchecked, the exponential growth of HIV/AIDS prevalence threatens to reverse development and slow down achievement of national MDG-related priorities. Strengthened government capacity at the field level and further development of human resources are needed to guarantee a transition to sustainable and equitable growth. The principles of good governance and strong, transparent institutions have not yet taken root, and the government will face serious challenge at the next election. Mozambique has made real progress, but it is not irreversible.

What is the impact of periodic crises caused by droughts and floods on recovery and reconstruction?

34. Periodic crises caused by droughts, floods and cyclones will remain a fact of life in Mozambique. In particularly severe moments, as in 2000, they will cause intense suffering and significant setbacks at the local level and will slow the trend of sustained growth of the gross national product and the attainment of the MDGs. Part of the response lies in disaster prevention and preparedness. As outlined above, the UN system has supported the efforts of the Government of Mozambique to strengthen national contingency planning and disaster prevention and management capacity, particularly since the devastating floods of 2000. The United Nations country team is making disaster mitigation, and the reduction of vulnerability to natural disasters, a central part of its strategy. It is strengthening coordination for a multi-sectoral approach to vulnerability reduction and ensuring cooperation between humanitarian and development agencies of the United Nations system.

35. Investment in durable assets is essential to reducing levels of vulnerability. The gradual assumption of responsibility for crisis management by local authorities is necessary and is being supported by the UNCMT. The members of the respective Executive Boards welcome this and encourage further efforts by United Nations agencies to systematically link the provision of support through humanitarian assistance, food distribution and health-care services to programmes designed to ensure the empowerment of local communities and the establishment of sustainable alternative sources of income.

36. The participants in the field visit noted that international and national NGOs currently distribute of relief assistance and implement disaster-mitigation programmes, while involvement on the part of the local administration remains secondary. Lack of implementation capacity, particularly in remote areas, poses a major challenge, and the monitoring of distribution and implementation is severely constrained by the vastness of the country and the in adequacy of the infrastructure. The sense of dependence is heightened by the large proportion of humanitarian assistance provided for by external assistance.

What is the impact of HIV/AIDS on government development priorities and the United Nations programme of implementation?

37. The threat of HIV/AIDS is more predictable than that of natural disasters. Unchecked, it would grow exponentially and undermine all other development efforts. The Ministry of Planning and Finance suggested that based on some predictions of trends in HIV/AIDS infection, economic growth rates might have to be revised downwards by some 4 percentage points per year – which would seriously challenge the 8 per cent real growth assumptions of the PARPA. Yet while infection rates of 13 per cent nationally and up to 20 per cent in some regions are disturbing, Mozambique is less severely affected than many of its neighbours, some of whom have infections rates above 20 or even 30 per cent. This is mainly due to the fact that Mozambique was isolated during the war, but it also shows that policy interventions and decisions can make a significant difference to the prevalence of HIV/AIDS in even the poorest countries.

38. As illustrated above, the Government of Mozambique has adopted a range of policies to address HIV/AIDS. The United Nations country team is to be highly commended for its work in mainstreaming an HIV/AIDS component into almost every area of its activity. It is understood that there is a relationship between food insecurity and HIV/AIDS, and the United Nations agencies are working together to address this. Similarly, the growth in the number of orphans due to HIV/AIDS is factored into United Nations system interventions. Nevertheless, the participants in the field visit feared that the epidemic would increase in Mozambique unless greater national efforts were expended to address the factors fuelling the epidemic. These include lack of knowledge about how to prevent infection; gender inequality, including traditional values that give women little opportunity to participate in decisions related to their sexuality and reproductive health; poverty; unemployment; illiteracy and food insecurity. The Mozambican authorities distributed charts indicating that after a steep rise the increase in HIV/AIDS infection would flatten out and stabilize at around 20 per cent. But the participants in the field visit found the rationale for this rather optimistic. Although that estimate is based on results of programmes formulated by international development partners, infection rates have gone much higher in neighbouring countries. The same could happen in Mozambique without appropriate policies.

39. Joint Field Visit members also felt that special attention should be given at the national level to participatory planning, improved information gathering and the continual updating of national strategic planning. They welcomed the special emphasis placed on the 9-15 age group, which shows lower rates of infection, constituting a window of opportunity for halting the progressive expansion of the epidemic.

How are multilateral agencies working together to achieve these goals, including through donor coordination and harmonization?

40. There is consensus among development partners and civil society that the central organizing basis for development activity in Mozambique is the PARPA – the Government's national development plan. The United Nations contribution to the PARPA is organized through UNDAF II, which the participants in the field visit commend for the degree of central coordination that it represents. At the national level, donor coordination is working, particularly on sectoral or thematic issues. UNDP is working with the World Bank and others to give the Development Partners Group a more strategic focus: The participants strongly

encourage this. Joint field visit participants also considered that one of the main challenges for all development partners in Mozambique is translating cooperation at the national level to effective coordination on the ground. There appears to be a significant gap between the Government's coherent, well-structured central mechanisms for drawing up development policy and the limits of capacity and human resources to deliver outcomes at the regional and local levels. Helping the government to close this gap remains a key challenge for all development partners in Mozambique.

41. Joint field visit participants recognized that there was some tension between, on the one hand, the demand expressed in the United Nations reform agenda, and reflected in the comments of some bilateral donors, to provide upstream policy advice and strategic interventions, focusing on the priorities of the PARPA and nationally tailored Millennium Development Goals; and, on the other hand, the call to engage in traditional grass-roots projects as encouraged by many in the NGOs community and welcomed by district authorities. By limiting itself to upstream activity, the United Nations would leave much of its development effort at the mercy of weak institutional capacity and depleted human resources, which would obstruct the ability to turn coherent, well intentioned national policies into development results on the ground. Yet if the United Nations were to confine itself to downstream activity, the objectives of sustainability and coherence with the national strategy would be diluted. Support at the grass-roots level needs to be focussed on transferring knowledge and skills to communities so as to strengthen their capacity to become actors in their own development, which is key to a sustainable approach to development. The United Nations is neither a large financial donor nor an independent NGO. By seeking to prioritize its interventions in areas where it can genuinely add value to the PARPA –such as governance, policy advice, advocacy, capacity building, technical assistance, coordination – the United Nations can play a powerful role within the complex schema of donor activity.

42. The increasingly coherent way in which we wish the United Nations Development Group (UNDG) to act should, of course, be reflected in collaborative or joint programming in the countries concerned. Further joint programming and field-level cooperation is both planned by the UNCMT and encouraged by the Boards of the respective agencies. The participants in the field visit felt, however, that collaborative and joint programming places considerable additional demands on country offices. Both types of programming are time-consuming and appear to add an additional layer of administration on top of existing ones. While the United Nations-agencies in Maputo are confident that they can continue to improve coordination mechanisms for collaborative projects, they see a need for head offices to improve and simplify procedures for joint programming. The participants in the field visit recommend that an analysis of the situation be undertaken and that recommendations be made by the secretariat on ways of improving and simplifying the agencies' procedures for collaborative and joint programming. In future, when deciding on the mode of cooperation the agencies involved should be able to base their decision solely on the objective to be achieved rather than on the administrative burden to be shouldered by each cooperative mechanism.

43. The participants stressed the importance of ensuring ongoing, effective assessment of the impact of joint activities, particularly those involving complementary components. This should help provide the tools for accurate analysis of the value added by these initiatives and for identifying mechanisms and strategies for improving joint action. It was also felt that United Nations agencies should increase their efforts to support the capacity of civil society and other partners to implement programmes where such partners possess a comparative advantage in providing services. Support for local (provincial and district) capacity to coordinate and monitor programmes was also encouraged.

44. The participants noted that the impact of the United Nations system in supporting Government development objectives is greatly enhanced where Mozambican ownership is strong. At the national level, government ownership and coordination are essential to ensure the complementarity of activities and the sustainability of programmes. This also applies at the local and community level. Local community action

plays a leading role not only in implementation but also in the formulation of programmes and the development of key initiatives which have the potential to yield significant gains –in the fight against HIV/AIDS and in promoting food production, for example.

45. As highlighted above, gender issues are critical to meeting the national development objectives of Mozambique. Some participants supported the view of the Gender Working Group chairperson that capacity building within the United Nations system was needed. This could be achieved by strengthening the role of gender focal points within the agencies; improving the skills of United Nations programme officers in gender planning, monitoring and budgeting; recruiting a gender adviser at the Resident Coordinator's Office; and establishing a permanent secretariat for the Gender Working Group.

46. The participants noted the positive impact of close cooperation between the United Nations system, civil society and NGOs in achieving critical objectives at the local level. It was therefore felt that ongoing efforts to strengthen partnerships with the NGO sector would be vital in maximizing the impact of the United Nations system in key areas such as health-care and sanitation, where NGOs often act as important implementation partners. While international NGOs have traditionally played an active role, local NGOs, which have the potential to become important actors in view of their knowledge of local circumstances, are still playing a less visible role due to shortages of human resources and funding. It was therefore stressed that there was a need to support sustainability through support of local NGOs. It was also felt in order to ensure efficiency, complementarity and maximum impact, a coordination system among NGOs and with the United Nations system would be essential.

Lessons for future joint field visits

47. There was a strongly held view among the Boards represented that the Mozambique experience demonstrated there was great value in undertaking joint visits to the field. The cross-cutting agenda on issues such as HIV/AIDS, and the complementarity of the work of different parts of the UNCMT on issues such as the link between humanitarian relief and sustainable development, meant that Boards could not and should not look at the work of each agency in isolation. Through the introduction of the Resident Coordinator system, the application of the UNDAF and the use of thematic teams to address specific challenges, we felt that in Mozambique the United Nations presence was moving towards a unified, well-coordinated system and towards a single identity – perhaps even more so than the visitors representing the different Boards. (This process would be considerably enhanced if, with the help of the government of Mozambique, a location for the single UN House could be found.) One clear benefit of the joint visit was that the Board representatives discovered more about each other's agendas and the interrelationships between them. Most participants felt that future joint visits might benefit from even more time devoted to joint activity rather than individual segments. Individual segments might include mixed Board participation. With the new generation of UNDAFs it should be possible for joint visits to pay even greater attention to evaluating the contribution of the UNDAF to national poverty strategies and MDG monitoring – and in particular the collaborative relationship between the United Nations system and World Bank family. Future joint visits should also look more closely at the role of specialized agencies such as WHO and FAO.

48. Perhaps the greatest challenge for the joint visit was the organizational and logistical burden it placed on the country team and especially on the Resident Coordinator's office. The Mozambique UNCMT made a tremendous effort in this regard, both in the preparation of materials and logistical arrangements before the visit and in the excellent support they provided throughout the programme. They, in turn, found the joint visit productive and particularly appreciated the opportunity to hear a range of views and perspectives from members of different Boards. But they acknowledged that constructing the programme and providing support had been a major challenge during a busy period. At times the Mozambique group, including

representatives of the Boards' secretariats and host government representatives, numbered 27 visitors. For future joint visits, the respective Executive Boards should endeavour to limit the size of the delegation, perhaps to an absolute ceiling of around 20 participants. The Boards should also consider carefully its choice of destination to take account of the capacity of the local United Nations offices to organize such a visit. The next host country would do well to learn from the example provided by the joint field visit to Mozambique.

49. Despite the logistical challenges, the participants in the visit to Mozambique would recommend that the Executive Boards of the respective agencies organize one joint field visit per year. Preparations, which should be made well in advance, would be enhanced by the establishment of a single focal point at headquarters (perhaps this role could be rotational among the Board secretariats) as a liaison between the Boards and the Resident Coordinator's office. The participants in this joint field visit would also recommend that on future field visits by individual Executive Boards, participants take the time to look at the work of other United Nations organizations, thus strengthening the oversight of the collaborative relationship among United Nations agencies on the ground.

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Reports on the United Nations Development Programme (UNDP) and the United Nations Population Fund (UNFPA) segments of the joint field visit to Mozambique, 14 - 18 March 2003

I. UNDP segment

Introduction

1. During the joint field visit by members of the Executive Boards of the United Nations Development Programme (UNDP), the United Nations Population Fund (UNFPA), the United Nations Childrens' Fund (UNICEF) and the World Food Programme (WFP) to Mozambique (10 to 20 March 2003), UNDP Board members undertook a UNDP programme. The UNDP programme, which took place between 14 and 18 March, included representatives of the United Nations Women's Fund (UNIFEM) – whose work on gender is covered in the report of the joint field visit – the United Nations Capital Development Fund (UNCDF), and United Nations Volunteers (UNV). The programme consisted of one day of briefing and round-table meetings on the role and activity of UNDP in Mozambique, followed by four days in Nampula province in northern Mozambique.

Background and Resident Coordinator role

2. The development background and the overall role of the United Nations organizations in Mozambique is set out in the report of the joint field visit (DP/2003/CRP.10-E/ICEF/CRP.9/Add.1-WFP/EB.2/2003/INF/8). In line with recent United Nations reforms, the UNDP Resident Representative in Mozambique is also the United Nations Resident Coordinator and the representative of the Secretary General. Consequently, the Resident Representative devotes a considerable amount of time to activities relating to the United Nations system as a whole, such as implementing the UNDAF at country level; logistical support for United Nations-wide activities, and political and public representation of the United Nations system.

3. UNDP Mozambique – including UNV and United Nations Industrial Development Organization (UNIDO) units – comprises 73 staff members, 17 of whom are international and the rest national. There are 28 staff members in the professional categories, 20 of whom (70%) are women.

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Second country cooperation framework (CCF) for Mozambique: 2002-2006

4. The second CCF for Mozambique was approved by the UNDP/UNFPA Executive Board in September 2001 with a resource envelope of approximately $96 million (of which a third was from core resources, the balance to be mobilized from third parties and trust funds). The priorities of the CCF relate directly to the national development strategy contained in the poverty reduction strategy paper (PRSP)/Action Plan for Reducing Absolute Poverty (PARPA) and the contribution of the United Nations set out in the common country assessment (CCA)/United Nations Development Assistance Framework (UNDAF) 2002-2006[1]. The CCF incorporates UNDP leadership and the Millennium Development Goals, taking into account the national development priority target of reducing the incidence of absolute poverty in Mozambique by 30% by 2010. In its contribution to the CCA/UNDAF, the CCF focuses on two thematic areas – Poverty Reduction and Democratic Governance – with three cross cutting issues, gender, HIV/AIDS and information and communications technology (ICT) for development.

5. Under p*overty reduction* – and the related priority of tackling HIV/AIDS - UNDP has a number of interventions, including: promotion of pro-poor macro-economic and employment policies and strategies; the cultivation of an enabling environment for micro and small scale enterprise development; and supporting initiatives to reduce the development impact of HIV/AIDS. Under d*emocratic governance* UNDP supports efforts to strengthen key democratic institutions (including parliament and electoral systems, police and justice systems and the media); enhance the effectiveness of selected public sector institutions; and promote participatory local governance and decentralization.

6. The CCF promotes a two-pronged intervention strategy: (a) upstream policy formulation and advocacy for an enabling regulatory environment and legislation to promote poverty reduction and democratic governance; and (b) institutional development coupled with highly selective downstream activities linked to upstream interventions.

Programme activities by theme

7. The UNDP Board Members had round-table discussions with the UNDP Country Office staff in connection with: poverty and HIV/AIDS; democratic governance; ICT for development; and the United Nations Volunteers (UNV). Action on these issues, as well as on support to mine action, disaster prevention and management, and the United Nations Capital Development Fund (UNCDF), was covered during the visit to Nampula Province.

A. Poverty Reduction and HIV/AIDS

8. UNDP interventions take place at the central level (capacity building; support for the PARPA; the National AIDS Council and the MDG report) and at the local level (decentralized monitoring of the PARPA; community based poverty-reduction activities). In particular UNDP took the lead with the Government of Mozambique in preparing the first national MDG report, in February 2002, and providing technical support for mainstreaming the MDG into the PARPA, thus integrating the respective monitoring and evaluation mechanisms.

9. The work of the Poverty Reduction and HIV/AIDS Unit breaks down into three focus areas: employment generation through enterprise promotion; promotion of community-based poverty initiatives; and mitigation of the socio-economic impact of HIV/AIDS. UNDP works with a wide range of partners in its poverty reduction and HIV/AIDS work, including other United Nations agencies (such as UNAIDS, UNIDO and UNCDF),

[1] CCA/UNDAF priorities are to promote the right to: a) personal security; b) knowledge and a long and healthy life; c) sustainable livelihoods; d) full participation, equity and protection. For further details, see the report of the joint field visit.

multilateral agencies (including the World Bank, the African Development Bank and the European Union) and bilaterals from the official and non-governmental sectors.

10. On *employment generation,* UNDP has worked on microfinance initiatives which are being scaled up from the local level, including through capacity building of government officials. *Community based initiatives*, such as the programme visited in Nampula province, have contributed to developing mechanisms for district planning and finance. Again, the approach pays great attention to developing local government capacity and scaling up local projects by multiplying the experience of district or provincial level projects to the national level. On *HIV/AIDS*, the second CCA/UNDAF (2002-2006) agreed that the United Nations system in Mozambique would commit at least 25% of the resources from respective agencies to interventions aimed at halting and reversing the spread of the disease. UNDP response has included capacity building for the National HIV/AIDS Council and the Ministry of Health, and mainstreaming of HIV/AIDS into other projects and programmes, as well as into the PRSP/PARPA.

B. Democratic governance and decentralization

11. Work on democratic governance and decentralization also covers activity connected with the environment and sustainable rural development. Technical support and capacity building take place in the areas of justice, law and order, public sector reform, transparency and accountability, parliament, media and elections. Many of these are financed through cost sharing with one or more bilateral partners for whom the United Nations system is a neutral facilitator of a sensitive activity. UNDP has in the past been asked by both the Government and the donor community to coordinate external support for national elections. It expects to do so again for municipal elections in 2003 and national elections in 2004.

12. Under *environment and rural development*, UNDP has provided technical support for sectoral agriculture programmes, the National Water Directorate, and the Ministry of Environment and Rural Development. In particular, UNDP has worked closely in a sector-wide approach (SWAP) arrangement with the World Bank, the Food and Agriculture Organization (FAO), the International Fund for Agricultural Development (IFAD) and several bilateral donors to support the agricultural sector through the Agricultural Sector Public Expenditure Programme (PROAGRI). A similar arrangement has been put in place to support the development of a Rural Development Strategy, paying particular attention to the needs of the disaster-prone rural areas.

13. Work on decentralization includes capacity building of national and local authorities working on public administration. The example observed in Nampula province was a UNDP/UNCDF pilot that supported provincial and district workers developing community-based systems for district planning and finance. The pilot promoted transparent and participatory decision-making to generate local ownership of expenditure decisions financed from both provincial funds and external assistance. This successful programme has been repeated by UNDP/UNCDF in Cabo Delgado province and adopted in four central provinces through a World Bank International Development Association (IDA) credit. It has also been adopted by the Government as the basic model for district planning and finance in Mozambique.

C. ICT for development

14. Since 2002, UNDP has supported Mozambique's policies to promote development through ICT, including through technical support for the 2002 national ICT Policy Implementation Strategy. UNDP offers support at the policy strategy level; in specific programmes and projects at both national level (such as training public sector leaders in ICT for Development) and provincial level. Mozambique is recognized as quite advanced in ICT for Development strategy. But significant capacity, human resource, infrastructure and regulatory challenges remain.

D. United Nations Volunteers

15. The United Nations Volunteers (UNV) have been supporting the United Nations system in Mozambique since 1977, with more than 680 volunteers. In the transition period that began in 1994, they were primarily supporting United Nations priority activity in the election and demobilization/reintegration areas. There are currently 80 United Nations Volunteers in Mozambique, working with WFP, UNDP, UNFPA, UNICEF and FAO on a range of MDG-supporting activities that include humanitarian relief, maternal health training and HIV/AIDS awareness programmes.

E. Disaster preparedness and demining

16. Briefing on disaster preparedness and demining was received during the visit to Nampula province. On disaster preparedness, UNDP has provided capacity building support to the National Institute for Disaster Management (INGC) and is a part of the United Nations Disaster Management Team to mitigate the impact of the current humanitarian situation. UNDP continues to provide technical assistance to the INGC in disaster preparedness and planning and management. In Nampula Province the Board members spoke to authorities to learn how disaster contingency planning was being incorporated into local decision-making at the provincial level.

17. UNDP support to the National Demining Institute (IND) follows its long involvement in demining activity in Mozambique. IND replaced the National Demining Commission in 1999 – with technical support from UNDP – and represented a shift towards a more strategic approach to handling the post-conflict legacy of landmines. Despite improvements in coordination, there are still difficulties in getting full information on demining activity and results from across the various non-governmental organizations (NGOs) and private sector companies active in the country. UNDP is in the progress of integrating mine action into the PARPA. Concern about landmines directly impacts on poverty in a number of ways – by constraining the ability to cultivate on large areas of land which have not been certified mine-free, for example. UNDP also supplies IND with five technical advisers and supports the mobilization of resources for continued demining activity.

Visit to Nampula province

18. In addition to talks with regional demining and disaster management offices, the visit to Nampula province allowed the Board members to view the UNDP/UNCDF decentralized district planning and finance programme first hand. The visit included briefings with the Governor and his team in Nampula town; and a visit to Mecuburi district to discuss the programme with the district administrator and his team and view projects they were implementing with UNCDF/UNDP and other donor support. The district planning team explained how, through village level consultative councils, they were making decisions about which health, education and infrastructure investments to make; tracking progress against indicators on such issues as HIV/AIDS and participation rates at school; and ensuring that local ownership resulted in commitment – to the maintenance of roads, for example.

Conclusions

19. This report can only reflect impressions based on fairly brief, albeit intense, exposure to UNDP activity in Mozambique. Broad observations from Board Members are as follows:

(a) The UNDP team in Mozambique has a clear understanding of the process of UNDP reform being discussed by the Executive Board. Its work reflects demands for greater coordination and coherence across the United Nations agencies, under the UNDAF and in line with the national poverty reduction strategy (PRSP/PARPA).

Details of the coordination role of the resident coordinator's office are appraised positively in the report on the joint field visit.

(b) The highest priority intervention areas for UNDP Mozambique – poverty eradication and HIV/AIDS, and democratic governance. – reflect the priorities of both the Government of Mozambique and the Executive Board.

(c) UNDP Mozambique, like many other country offices, has undergone a difficult transition phase to adjust to the new alignment of the organization. There has been a significant shift in focus from project-based activity to greater donor coordination, upstream interventions on development policy – MDG reporting and the *Human Development Report*, for example – and technical assistance and capacity building at the national level. This shift is reflected in human resources and office structure changes reflect this – and the participants in the joint field visit did not underestimate the scale of the change.

(d) Work in supporting the National HIV/AIDS Council, public sector reform, police reform, the National Demining Institute and the National Institute for Crisis Management reflects the upstream focus. UNDP appears to be working well with other United Nations agencies and development partners in these areas.

(e) Downstream, regional level activity continues and, as the example of the district planning and financing work in Nampula illustrates, is of value not only in development impact on local communities, but also as a contribution to best practice for "scaling up" to the national level (where the World Bank and the national Government have recognized the potential of this model of decentralized planning and finance).

(f) While Board Members recognize the value of both the upstream and downstream work of UNDP – which are usually complementary – UNDP needs to continue its efforts to combat the risk of spreading its activities too thinly, and ensure prioritization in areas of comparative advantage and added value. The Mozambique team is working hard in this direction, but it is a challenge that all UNDP country offices must face in responding to the call for reform.

(g) There may be some way to go for full donor/World Bank recognition of the new UNDP changed role as a key partner in development policy dialogue. Further strengthening of relations with the Bank in particular – perhaps through the MDG/PARPA work – will help. If this is indeed the role that the Board seeks for UNDP, then its bilateral representatives should also add their support.

(h) Like all other development partners, the challenges facing UNDP in Mozambique are: weak local capacity, human resources, governance and infrastructure; and a high degree of dependency on development assistance. So it needs to remain alert to the need to build sustainability into its programmes and design exit strategies into its interventions.

(i) The human resources challenge is particularly acute in public administration, where competition from greater financial opportunities overseas and in the private sector makes it hard to attract high-quality staff. This is particularly severe at the regional and local levels, where additional incentives are needed to relocate staff to regions with weak infrastructure and inadequate social services. Notwithstanding the high quality of some of the individual officials who met the Board team, strengthening the quality of local capacity is a major task for the entire development community.

(j) Board members, while recognizing the importance the Mozambican Government attaches to the ICT for development agenda, encourages it and UNDP to remain alert to the many constraints – including on human capacity, infrastructure and regulatory environment – that Mozambique faces in this area. The ICT theme was one of a number of issues in which the potential for south-south cooperation and shared understanding through Board visits was demonstrated by interventions from Board members from developing countries.

20. Finally, the UNDP Board Members would like to reiterate their thanks for the excellent briefing and support provided by the UNDP staff, and wish them well in their continuing efforts to support development in Mozambique.

II. UNFPA segment

21. The mandate of UNFPA is of high relevance to Mozambique. The country falls far behind in reaching the International Conference on Population and Development (ICPD) goals. The situation is characterized, inter alia, by an extremely low contraceptive prevalence rate (4.3 per cent), one of the highest ratios of maternal mortality in the world (1 500 per 100 000 live births), and limited access to emergency obstetric care services (birth with skilled attendants rate is 44.2 per cent), and a high HIV/AIDS prevalence rate (13 per cent). Mozambique has a relatively high and unbalanced population growth rate, and the institutional and technical capacity for integration of population issues, gender and HIV/AIDS concerns into development policies and plans is still limited.

22. In the course of the Executive Board visit the delegation had meetings with UNFPA country office staff and visited a number of UNFPA projects in Maputo, the Gaza province and the Zambezia province The delegation had meetings with the Governors, sectoral provincial Directorates, and district officials (the list of projects visited is attached).

23. UNFPA has been operating in Mozambique since 1978. The present country programme for 2002-2006 (the Fund's sixth) is budgeted at $29.75 million, of which $9.75 million is allocated from UNFPA regular resources. Because of support of many bilateral donors, the programme has not been affected by the recent decline in the Fund's regular resources.

24. The UNFPA programme consists of two sub-programmes (i) sexual and reproductive health (SRH) and (ii) population and development strategies. The delegation noted that the country programme was being carried out in accordance with the Government's strategy for decentralized implementation of projects and programmes. In particular, UNFPA supports a comprehensive population programme in Zambezia province, where the Provincial Directorate of the Ministry of Planning and Finances coordinates the implementation of six projects aiming at responding to the specific population problems of the most populated province of the country.

25. In the context of the SRH programme, the delegation noted the balanced combination of "upstream" policy advice and "downstream" project activities of UNFPA at central and provincial levels. At the central level UNFPA is assisting the Ministry of Health in the development and implementation of a comprehensive SRH programme in line with the sector-wide approach (SWAp) approved by the Ministry. Technical assistance is provided to develop policies, guidelines and procedures, as well as to coordinate and monitor the provincial SRH programmes, supported by UNFPA or other donors. Since 1998 UNFPA has been supporting the José Macamo General Hospital to increase access to 24-hour comprehensive emergency obstetric care and to improve the quality of basic comprehensive obstetric care in Maputo city. This approach is now used at the national level.

26. UNFPA is also supporting the implementation of a multisectoral programme focused on adolescents' SRH. The programme has one central-level and several provincial-level components and aims at reaching adolescents and young people, both within the school setting and outside it, with knowledge and life-saving skills for appropriate sexual behavior by using peer educators, establishing youth corners and opening youth friendly services.

27. The delegation witnessed the prominent advocacy role played by UNFPA in improving access to information on SRH issues, in particular on HIV/AIDS. To that end, the Fund is supporting its national counterparts in implementing social mobilization programmes at the district level through the use of various communication channels such as community radio and mobile units of specially trained local activists. The delegation observed several concrete positive results of the advocacy work of UNFPA in the Zambezia province.

28. The delegation noted that, through the population and development strategies subprogramme (implemented at the central level by the Ministry of Planning and Finance and in Zambezia province), UNFPA was playing a constructive role in strengthening the capacity of relevant national authorities for integration of population factors into development policies and programmes, in particular the Action Plan for the Reduction of Absolute Poverty (PARPA). The delegation noted that these efforts had produced positive results. Zambezia was cited as being the first province in Mozambique where population, HIV/AIDS and gender factors were taken into consideration in the provincial and selected sectoral plans. Within the framework of the Zambezia population programme, as witnessed by the delegation, UNFPA has been successful in strengthening the capacity of relevant provincial directorates and in achieving better coordination and complementarity of activities undertaken by relevant provincial directorates, the HIV/AIDS Nucleus and women and youth associations.

29. The delegation also noted the active role played by UNFPA in cooperation with UNIFEM in advocating and mainstreaming gender issues in Mozambique through, inter alia, strengthening the institutional and technical capacities of the Ministry of Women and Coordination of Social Action and the relevant Provincial Directorate in Zambezia, with a focus on gender and human rights, HIV/AIDS and gender-based violence. In this context, two networks of women's NGOs at central and provincial levels are being supported in developing their advocacy activities. The delegation also noted the leading role of UNFPA within the United Nations country team with regard to gender issues as chair of the United Nations Thematic Working Group on Gender, which has the overall coordinating role in ensuring information exchange and maximization of the efficient use of resources allocated to promote gender equity.

30. In terms of partnerships, the delegation noted that UNFPA was closely collaborating with other United Nations agencies – including the United Nations Development Fund for Women (UNIFEM), the United Nations Children's Fund (UNICEF), Joint United Nations Programme on HIV/AIDS (UNAIDS), the United Nations Educational, Scientific and Cultural Organization (UNESCO) – national and international non-governmental organizations (NGOs), and bilateral and multilateral donors. UNFPA also actively participates in the SWAp process, in particular in the health SWAp.

31. In general, the delegation is of the opinion that UNFPA work in Mozambique corresponds to the way a United Nations agency should carry out its mandate at the country level. UNFPA works in close cooperation with, and under the leadership of, the Government at both national and local levels; its work is oriented towards priorities and tasks put forward by national authorities and is in conformity with the United Nations Development Assistance Framework (UNDAF) and the PARPA; and contributes to the achievement of the Millennium Development Goals. UNFPA pays primary attention to national capacity-building, both with regard to governmental bodies, national and international NGOs and civil society.

32. In the view of the delegation, however, UNFPA is facing several challenges in its work. These include insufficient national human resources and capacity, in particular at the local level; the need to ensure sustainability of projects, especially after the Fund's financing is discontinued; and difficulties in the day-to-day monitoring of the projects, as well as implementation in remote areas.

33. The delegation has witnessed the work of a highly competent and devoted UNFPA country team (both national and international staff), whose skills and commitment to a large extent contribute to the successful work of the Fund in Mozambique, despite limited resources. The delegation was informed that the absence of the UNFPA Representative (at present the office is headed by the Deputy Representative on an ad interim basis) puts an extra workload on UNFPA staff. The delegation also noted considerable contributions to the results achieved by the junior professional officer working in the UNFPA country office.

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Report on the field visit to Ecuador

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I. Introduction

1. Members the UNDP/UNFPA Executive Board visited Ecuador from 5 to 9 May 2003. Representatives of the following countries participated in the visit: Bulgaria, Canada, Comoros, Mozambique, Nepal, Netherlands, Norway, Pakistan, Peru, Romania, Sweden and Uruguay. The group was accompanied by the chief of the Executive Board and External Relations Branch of UNFPA and the administrative associate of the Executive Board Secretariat of UNDP/UNFPA. The team leader of the mission was Mr. Marco Balarezo (Peru); co-rapporteurs were Ms. Gabriela Tanjala (Romania) and Ms. Thora Broughton (Canada).

2. Ecuador has a fairly large country programme in which many United Nations organizations and bilateral donors are involved. The new Government of Ecuador has been in place since January 2003. The main purpose of the visit was to allow the delegation to engage in constructive dialogue with Government and United Nations officials and other counterparts, such as representatives of bilateral donors and non-governmental organizations (NGOs), the donor community and the private sector. Another purpose of the visit was for the delegation to better understand the link between policy development in New York and the implementation of programmes in the field. Out of this interaction has come a better understanding of how assistance is coordinated among United Nations organizations, between these organizations and the Government, and with other development actors.

3. The visit also enabled members of the Executive Board to visit Ecuador in the context of the Common Country Assessment (CCA) and the United Nations Development Assistance Framework (UNDAF), providing them with the opportunity to study the harmonization and simplification of procedures designed to improve the efficiency, effectiveness, coherence and impact of support to programme countries, and to further improve in the functioning and impact of the United Nations funds, programmes and specialized agencies.

4. The visit provided substantial and valuable insights into the role and work of the UNDP and UNFPA country offices. In this regard, the delegation wishes to express its appreciation to the United Nations Resident Coordinator and UNDP Resident Representative, the UNFPA Resident Representative and their respective staffs for their dedicated and professional work prior to and during the visit. It also wishes to thank the Government of the Republic of Ecuador, the municipalities of Cayambe, Cotacachi, Guamote, Guayaquil, Loja, Otavalo, Pedro Moncayo and Quito and their partners in civil society, as well as the other international organizations, for their warm welcome, kind hospitality, and extensive and frank discussions.

5. A very positive feature of the visit was the availability of the President of Republic of Ecuador, the President of the National Congress, relevant ministers and government officials (the Minister of Foreign Affairs, representatives of the Ministries of Public Health and Education, the Secretary of National Dialogue, the President of the Parliamentarian Women's Forum, the Director of the Ecuadorian Institute of International Cooperation and the Statistical Institute,) to meet with the delegation and their willingness to discuss frankly the situation in the country, national priorities, principal concerns and other issues.

II. Background

6. The UNDAF is focused on achieving equality and inclusion, while applying a human rights-based approach that takes into account empowerment of women and interculturality, poverty reduction (bearing in mind that more than 60% of population is living in poverty), environmental sustainability and democratic governance. Gender equality has been effectively mainstreamed and cuts across programmes in all three areas.

7. The delegation met the new President of Ecuador; the Foreign Minister; and the President of the Congress, as well as municipal and local officials and members of civil society organizations (CSOs) representing a wide range of interests and backgrounds, who revealed their deep appreciation of United Nations efforts, particularly with respect to development policy and support for the national development agenda. It was evident that these partners had respect for the United Nations Team, valued its work and consider it a trusted partner in meeting the difficult development challenges faced by the country.

III. Role of the United Nations in Ecuador

8. UNDP, UNFPA and United Nations Development Fund for Women (UNIFEM) have developed a relationship of trust and respect with the Ecuadorian people and institutions over the years in the tradition of United Nations neutrality and credibility. The cooperation with the new Government is very constructive, and the Government indicated its wish to see the United Nations deeply involved in the process of development in Ecuador.

9. Many United Nations organizations are involved in the Ecuador programmes. Resident organizations include UNDP, including UNIFEM and UNFPA; the United Nations Children's Fund (UNICEF); the World Food Programme (WFP); the Food and Agriculture Organization of the United Nations (FAO); the United Nations Office for the Coordination of Humanitarian Affairs (OCHA); the Office of the United Nations High Commissioner for Refugees (UNHCR); the World Health Organization (WHO); the United Nations Economic, Social and Cultural Organization (UNESCO); the United Nations Human Settlements Programme (HABITAT); United Nations Volunteers (UNV); the World Bank; and the International Monetary Fund (IMF).

10. The United Nations country team supports the newly elected Government in the development and implementation of its five main areas of concern: decentralization, the fight against corruption (institutional strengthening, transparency and accountability); competitiveness and productivity (employment, credit, capacity building, technology, and an equitable tax system); the fight against poverty (investment in human capital, participation and inclusion); dynamic and sovereign insertion into the international context (globalization, external debt, immigration); and improving social security (food security, civil and environmental security).

11. The inter-agency consultative process, including non-resident United Nations organizations, resulted in an agreement on areas of collaboration, as reflected in the UNDAF. Ecuador is one of five pilot countries in which the members of the United Nations Development Group (UNDG) are harmonizing their programmes. The areas of United Nations cooperation in support of Ecuador's national development priorities are: equality and inclusion; promotion of human rights; gender and the empowerment of women; poverty reduction through access to adequate social services and productive activity; environmental sustainability; democratic governance and transparency.

IV. United Nations system coordination

12. Coordination of the United Nations system is effected through the Resident Coordinator, as leader of United Nations country team, which is made up of representatives of all the United Nations organizations present in Ecuador. The UNDP Resident Representative is also the United Nations Resident Coordinator in Ecuador and, as such, has a vital role to play in ensuring coordination and harmonization while avoiding duplication.

13. The United Nations House, which is occupied by the majority of United Nations organizations (UNDP, UNFPA, UNICEF, WHO/PAHO, WFP, UNV, UNIFEM, OCHA and UNHCR, while FAO, UNESCO and the World Bank maintain premises outside the House), went into operation at the beginning of 2000. It was felt by all the institutions that being housed in the same building would foster cooperation and interaction between them. Ecuador is the only country in the region with so many separate institutions in a United Nations House.

14. The United Nations country team works closely with bilateral donors, emphasizing a holistic, coordinated approach and focusing on the interrelated objectives of strengthening good governance, gender equity and sustainable development.

15. The United Nations alignment with national priorities has to a large extent been achieved; the current UNDAF is intended to bring greater coherence and efficiency to the United Nations' assistance programmes at the country level. Objectives and time frames are established in close consultation with Government so as to make United Nations assistance more effective. The programmes are evaluated jointly with the Government.

16. Many challenges remain, and further support from development partners will be needed in order for the Government to address them effectively. Strengthened coordination among United Nations organizations, international financial institutions and bilateral donors would also benefit the country in its effort to achieve national goals and reach international development targets.

V. UNDP activities in Ecuador

17. Having operated in Ecuador since 1956, UNDP is well established in the country, and appreciation of its work was widely expressed by Ecuadorian interlocutors throughout the visit. The United Nations Team in Ecuador considers that a fundamental problem in the country is inequality and exclusion, and has therefore framed its UNDAF and CCA in that context. The UNDP programme harnesses UNDP strengths in advocacy, policy, engaging civil society, consensus building and capacity development, in support of the UNDAF goals of poverty reduction, democratic governance and transparency, environmental protection and sustainable development.

18. The UNDP country programme corresponds to the three areas of concern of the UNDAF, namely, poverty reduction through access to adequate basic social services and productive activity; environmental sustainability; and democratic governance and transparency. The UNDP country programme is concentrated on: promoting social safety networks, economic reactivation policies and employment, fiscal and social equality, legal frameworks for environmental and natural resource management, environmentally sustainable local economies, decentralization, local governance, institutional and municipal management, citizen participation and democratic dialogue, as well as support to national human rights institutions and promotion of women political participation in decision making process.

Poverty Reduction

19. UNDP has developed a programme addressing poverty reduction directly through access to adequate basic social services; the stimulation of local economies; and the broad engagement of civil society in public debate on economic management.

20. The Fiscal Policy Observatory, a joint UNDP/UNICEF programme, is a CSO made up of respected experts from various sectors of society (one former member of the Fiscal Policy Observatory is now the Minister of Finance). The delegation was present at the launch of the 2003 Fiscal Policy Observatory document "Ecuador: Sustainable Fiscal Policy and Human Development, 1970-2010", which recommends prioritizing national budget expenditures to facilitate sustainable human development. The launch featured statements from the authors as well as audience comments on the appropriateness of the national macroeconomic policy. Much of the discussion centred around the issue of the current debt burden (around 36% of gross domestic product) and the likely impact of further borrowing on the ability of Ecuador to invest in the social sector and other priorities. UNDP and UNICEF are considering making the information and analysis more widely available in the form of an executive summary so as to further inform public debate on economic issues.

21. In the interest of stimulating local economies and job creation, UNDP supported the formation of a Business Development Agency (BDA) in Loja. The BDA offers one-stop government services to small and medium-sized entrepreneurs, thus eliminating long waiting times and bureaucratic red tape that can leave small businesspeople vulnerable to requests for bribes. The BDA functions as a business incubator, offering training and counseling; procedures manuals for setting up a business; facilitation of credit negotiations; and market and other feasibility studies. By bringing market vendors and other very small operators into the mainstream business community, the BDA improves their business prospects while adding them to the pool of taxable resources in the municipality. Additional BDAs are being developed in six other locations as from the middle of 2002.

Governance

22. The group was briefed by the Secretary of the National Dialogue, a national policy consensus-building structure introduced by the new government with the assistance of UNDP. The secretariat of the National

Dialogue is located in the Office of the President; the Secretary indicated that UNDP had played the key role in guiding this process. The intent is to link social demands with policy formulation. Topics have included social, economic, governance (including corruption) and environmental issues. The National Dialogue has sought to involve groups representing a very wide range of interests, gathering some 700 to 800 people around 21 roundtables. Expectations were not high at the outset, but the process surprised sceptics by achieving real progress in its first round, helping to create a more unified national vision for the political, economic and social development of Ecuador. The Government intends the National Dialogue to be an important permanent mechanism in support of democratization. UNDP also used the process to validate some of its work in the CCA/UNDAF.

23. UNDP is now implementing component three of the National Human Rights Plan (NHRP), *Strengthening of the Ombudsman's office*, which is part of a wider project to support implementation of the NHRP, including: support to its coordination mechanisms, support to the National Congress in connection with the harmonization of Ecuadorian legislation with international standards, and to the Ministry of Foreign Affairs in connection with the establishment of an inter-ministerial reporting system to treaty bodies; institutional strengthening of the Ombudsman's office, including training of staff and the preparation of an operations manual. Support, including training and workshops, has also been provided to non-governmental organizations. A pamphlet focusing on the rights of African-Ecuadorians has been produced and is widely available in the community.

24. At the local level, through capacity development in the planning and implementation of municipal programmes, UNDP is advancing democratic governance in important ways while assisting with critical social services and easing barriers to economic development. The delegation met with officials of the municipalities of Guayaquil, Quito, Cayambe, Cotacachi, Otavolo, and Pedro Moncayo. UNDP efforts in both cities focus on effective and accountable governance at the local level, including corruption-free administration; planning; and provision of essential services to the most vulnerable sectors of the community. Previous UNDP programmes had assisted the municipalities in developing their taxation systems through baseline property evaluation work; as a result, tax revenues now pay for these programmes.

25. Quito officials informed the delegation of a UNDP pilot programme currently under way with four local governments in different situations (one municipality close to Quito; Esmeraldas; one mestizo community; and one indigenous community). The programme focuses on modernizing municipal government, with particular emphasis on participation and preventive measures in combating corruption. This programme was selected for presentation at the third Global Forum on Fighting Corruption, held in Seoul, 29 to 31 May 2003.

Sustainable development

26. UNDP is working with Ecuador to preserve its biodiversity and promote sustainable human development in the Galapagos Islands through the control and eradication of invasive species; promotion of clean energy; disaster prevention; and engaging island residents in planning and execution work so as to foster a sense of ownership and create local capacities in control and eradication as well as emergency prevention. UNDP works in partnership with the Global Environment Facility (GEF), the Inter-American Development Bank (IDB), the United Nations Educational, Scientific and Cultural Organization (UNESCO) and bilateral donors on these programmes.

27. The delegation visited the emergency rehabilitation project in Tungurahua to assist those affected by the eruption of Mount Tungurahua. The project is aimed at rehabilitating communities and agricultural lands in the area affected by volcanic ash from the volcano. The project has also received considerable support from bilateral donors. The principal objectives of the project include building the capacity of communities to cope with the threat of a possible new eruption and the continuing problem of ash-laden rain in the Tungurahua region, as well as upgrading income-generating activities in communities in high-risk zones on the lower slopes in Tungurahua and Chimborazo provinces.

Gender equality

28. Ecuador has made important progress in the field of gender equality and women's empowerment. The delegation had a strong dialogue with representatives of the Forum of Women Parliamentarians, CONAMU, Coordinadora Política de la Mujer Ecuatoriana (CPME), Consorcio de Mujeres Provinciales (CONCOPE), Indigenous and Municipal Leaders, and other Women's groups counterparts, and was briefed on the projects that aimed to support the Government in promoting gender equality, supported by UNDP, UNIFEM and UNFPA. Challenges remain with regard to access to land ownership; credit, women's role in labour; education; participation in decision-making procedures (especially at the local level); health; and gender violence.

Donor coordination

29. Since 1998, donor coordination has been conducted through the Ecuadorian Institute of International Cooperation (INECI). In close collaboration with UNDP, INECI has introduced a system of sectoral roundtables in which all multilateral, government and NGO donors participate. Each government ministry has a department of international cooperation linked to the roundtable process.

Millennium Development Goals

30. The programme is well aligned with the Millennium Development Goals (MDGs). The first MDG Report for Ecuador will be produced in cooperation with the Government towards the end of 2003. Both the World Bank and IDB have agreed to collaborate in its preparation.

United Nations Development Fund for Women

31. The UNIFEM programme for the Andean sub-region is coordinated by a small team based in Quito. Working with governmental, non-governmental and United Nations partners, UNIFEM applies a women's human rights framework to achieve two strategic objectives: (i) promoting Women's Social and Economic Rights ("DESafios") with three main lines of action – strengthening women's involvement in accountability processes through monitoring government commitments and concurrent resources, expanding women's participation and influence in political and economic decisions at all levels, supporting grassroots women's organizations to advocate for enforcement and enjoyment of their economic and social rights – and (ii)) strengthening efforts to end violence against women, focused on: supporting governmental and non-governmental partners to pilot, document and share prevention, protection and advocacy strategies; and promoting gender justice by supporting women's expanded and informed participation in governance and in peace processes.

32. Ecuadorian interlocutors emphasized the importance of opening up space to talk about violence, and to develop prevention, protection and advocacy strategies to deal with gender violence in communities. The Ecuadorian women with whom the delegation met stressed the importance of training community leaders in this area. The caucus of women parliamentarians is supported by an interagency programme (UNDP, UNFPA, UNICEF and UNIFEM) in developing tools to help them promote policies in defence of gender and to manage budgets with a gender focus. Several UNIFEM programmes are conducted in collaboration with UNDP and UNFPA.

United Nations Volunteers

33. Forty-five UNV volunteers, including many from the South, participate in a wide range of United Nations programmes in Ecuador. Their primary focus is on capacity development, but they also provide technical expertise, working with communities to identify needs and to monitor local perceptions of programme results.

34. Building on the earlier UNDP-funded Integrated Management Plan of the San Pablo Basin, UNV engages local communities in the development process to strengthen local CSOs and local governments and to improve environmental management. Indigenous communities participate fully in the process. The programme encourages area farms to diversify their products and makes credit available for local small enterprises.

VI. UNFPA activities in Ecuador

35. UNFPA had been operating in Ecuador since 1988. As the lead organization in the United Nations system supporting implementation of the Programme of Action of the International Conference on Population and Development (ICPD) in Cairo in 1994 and its follow-up in 1999 (ICPD + 5), UNFPA assists Ecuador in ensuring universal access to reproductive health, including family planning and sexual health, education in schools and local communities, and population and development strategies in support of sustainable development.

36. The new UNFPA will contribute to achieving the UNDAF goals through improving access to adequate basic education (10 years); as follows: reduce hunger and improve nutrition; promoting equality and the empowerment of women; and the use of population and development links in national and local policies and planning processes. UNFPA is building on its long experience in empowering women to contribute to the Government priority of reducing poverty by making a more participatory society and removing barriers to people's access to development opportunities. This is a demonstration of the strategic vision and new priorities of UNFPA as it contributes to a wider development agenda while keeping the focus on ensuring access to sexual and reproductive health information and services, particularly for indigenous women and adolescents.

37. In the area of social development and planning, UNFPA often collaborates with national organizations. Most notably, UNFPA provided technical assistance to the Ecuadorian Institute for Statistics and Census (INEC) for the 2001 Census. INEC expressed its appreciation of this long-standing cooperation. The mission members received fact sheets giving the census data from each municipality visited which had been published by INEC and UNFPA and are now being used in the local planning process.

38. The delegation visited the Jambi Huasi Health Centre, which combines modern and traditional indigenous medicine. The centre was started with UNFPA support and is currently self-sustaining through community contributions. The centre's ten-year experience has demonstrated that provision of reproductive heaith for indigenous people can be a very effective contribution to poverty reduction efforts if approached in a culturally sensitive manner. UNFPA is supporting the centre in developing sex education approaches for indigenous adolescents in an innovative and culturally appropriate manner.

39. UNDP cooperation has been instrumental to introducing health care at primary health-care clinics in poor and rural areas. The UNFPA approach of supporting community involvement in promoting reproductive health, as seen in the municipality of Guamote, contributes to the strengthening of municipal governance by involving municipal authorities in ensuring the quality of health-care services and the community leaders, and local religious leaders in formulating a fully participatory healthcare plan for the municipality that includes reproductive health, including family planning, as one of its priorities.

40. The delegation visited UNFPA projects for young people in Guayaquil and Loja. During the visit to the Jose Peralta Technical College in Guayaquil, they met with teachers, mothers and peer promoters, and heard children describe their experiences as "Young Facilitators, Young Promoters in Schools". During the discussion, it became clear how important this project was to young people – both male and female – from marginal urban communities. The project encourages gender equity, provided reproductive health information and education, and helps prevent sexually transmitted diseases and HIV/AIDS. It also strengthens citizens' involvement in promoting the human rights of women and children. An NGO partner provides health and psychological care to those suffering the consequences of domestic and gender-based violence. Participants in the project showed a genuine commitment to human rights, sexual and reproductive rights and the right of children and adolescents to a life without violence

41. In Loja, the delegation visited the Malacatos Youth Centre and interviewed young participants in a UNFPA-assisted project being implemented in the municipalities of Loja, Zamora, Machala and Santa Rosa. Young people's leadership is essential in the project, which makes innovative use of dance and theatre to initiate discussions around sensitive topics. During interviews with the mission, the young participants demonstrated a mature understanding of sexual and reproductive rights and personal responsibility.

42. Another project visited, the Las Tres Manuelas centre in Quito, focused on assistance and counseling for women and children who were victims of domestic and gender-based violence. UNFPA helped start the centre and it has now become possible for the municipality of Quito to take over and continue to support it.

VII. Observations

43. The programmes of UNDP and UNFPA constitute a holistic approach to policy advice and advocacy on human rights; democratic governance; pro-poor and pro-women economic and social policies; and sustainable development with attention to the interrelationships between the areas. Capacity building is an important component of the programmes. The confidence and respect of the host Government are essential to the success of the programme.

44. The United Nations Country Team has a strong awareness of the usual challenges of coordination among United Nations agencies. In Ecuador, the team has used the instruments of CCA and UNDAF effectively to enhance their own coordination.

45. The Ecuador programme is an example of the "new" UNDP, uniting strategic policy work in democratic governance, poverty reduction and sustainable development at the national and local levels. The following are essential components of the success of the programme:

(a) There is a close alignment between United Nations programmes and Government priorities;

(b) National ownership and national execution are evident and appropriate.

(c) UNDP plays an effective role in donor coordination, facilitating the work of INECI in this regard.

(d) The United Nations House provides the United Nations in Ecuador with a distinct and unified identity and fosters increased communication and collaboration among organizations, with evident synergies among programmes. There is a significant level of joint programming.

(e) The Ecuador programme represents an excellent example of gender mainstreaming.

(f) UNDP-Ecuador is enhancing the transparency of government budgetary processes while involving the public in a more informed debate so as to hold the Government accountable for its economic decisions.

(g) Through support to civil society organizations and to the office of the Ombudsman, UNDP has increased people's understanding of their human rights under the Constitution and their options for action.

(h) Through the National Dialogue, UNDP is facilitating participatory processes and consensus building in an environment characterized by deep divisions and inequality among the different groups.

(i) Through capacity development in the planning and implementation of municipal programmes, UNDP is advancing democratic governance, assisting with vital social services and easing barriers to economic development.

(j) The programme presents innovative approaches to reducing corruption through increasing transparency and accountability in government.

(k) UNFPA, UNIFEM and UNDP programmes are making a major contribution to Ecuadorian women's empowerment.

46. The CCA and the UNDAF have increased coherence and coordination, resulting in better programme delivery. These instruments have also enhanced the position and authority of the Resident Coordinator, and constitute an important instrument for dialogue with the Government and the United Nations system.

47. The efforts of UNDP to move upstream into policy advice have been successful in Ecuador. This redirection was possible thanks to extensive knowledge derived from long-standing, project-based presence of UNDP in the country as well as that of a long-serving, knowledgeable staff.

48. The delegates encourage the UNDP country team to continue working in a way that strengthens national ownership and policy coherence, and supports existing national frameworks. The work of the country team will, at the request of the Government, promote and, if necessary, support Government mechanisms that pool, harmonize and coordinate donor projects, programmes and resources. In special development situations, UNDP has been able to make valuable strategic interventions that have bridged the gap between relief and long-term development.

49. Since the UNDP country office received only a small amount from the regular budget, it has to devote considerable time and effort to mobilizing resources from bilateral donors and the host Government. While many donor Governments work to increase the core budget of UNDP, others prefer to direct their support to specific thematic areas so as to show that results are specifically linked to their individual contributions.

50. UNFPA plays a vital role in promoting awareness of reproductive and sexual health, as well as in supporting primary health facilities, particularly for indigenous populations in rural areas, the Andean and Amazonian regions and the coastlands. Women and adolescents are the primary focus, while increasing attention is being paid to the role of men

51. UNFPA contributes significantly to the UNDAF goals, particularly through the strong focus the on empowerment of women and civil society, which are fundamental to democratization, good governance and poverty reduction in the country. In these efforts, the relationship between UNFPA and the Government appears to be both productive and mutually beneficial. National and local officials expressed strong support for, and ownership of, UNFPA programmes.

52. The human rights approach applied by both UNDP and UNFPA in all their programmes is being successfully implemented. The emphasis on empowerment, gender equality and indigenous populations is a key aspect of this strategy and should continue.

53. It is important to achieve greater collaboration, harmonization and coordination with other development partners, including the World Bank and the IMF, in order to increase the effectiveness of programme delivery. The field visit participants would have found it useful to meet with representatives of the World Bank and other relevant international financial institutions.

VIII. Project visits

54. Additional information on several of the projects visited is provided below.

Public Transportation in Quito

55. UNDP has assisted with master plans for transportation in which it has also been responsible for the transparent, accountable administration of all associated work, including contracts. Municipal officials emphasized the importance of the UNDP contribution to developing corruption-free systems and the transparency and public scrutiny required to enforce them, and to fostering a culture intolerant of corruption.

56. The members of the Executive Board were introduced to the work of the Municipality of Quito, which is contributing to the Rationalization Plan for Public Transportation in Quito by providing advisory services, studies and basic principles required to initiate global transportation planning in Quito. The project is financed with municipal resources and is being undertaken with the support of UNDP in technical and legal aspects. Its main objective is to define a 10-year transportation development plan.

57. Some of the important issues discussed were: the project to: strengthen those areas of the present transportation system that are worth maintaining; extension of the "Trolebus" project to the northern and southern parts of the city; building avenues with dedicated routes; design and implementation of computerized signalling, traffic lights and other equipment; implementation of an integrated rates system, and implementation of procedures to transfer the "Trolebus" system" to the private sector (transfer to a mass-transportation company is scheduled for 2003). Important steps already taken were the establishment of the regulatory framework, adopting

two legal instruments – the Ordinance for Regulation of Public Transportation in the Metropolitan District of Quito and the Master Plan for Transportation – and development of the infrastructure.

Emergency Project in favour of population affected by the eruption of Mount Tungurahua, Ecuador

58. The members of the Executive Board visited several communities affected by the eruption of Mount Tungurahua. The project has had a visible impact in training people in the communities in intensive agriculture (greenhouses to protect crops); health (improved water supply and housing conditions); education (teacher training and infrastructure repair); animal health; the development of evacuation plans; and creating awareness of risk management and mitigation activities.

59. The Resident Coordinator promoted the creation of the inter-agency United Nations Emergency Technical Team (UNETE) to support the Disaster Management Team (DMT) in managing and administering humanitarian aid in response to natural or man-made disasters, in close cooperation with public authorities, the private sector, the education system and NGOs. UNDP provides technical assistance and ensures transparent financial management, which gives confidence to bilateral donors such as the French Embassy, the International Red Cross, the Italian Government and OCHA.

60. The delegation would like to thank all the members of the communities for their enthusiastic welcome and kind hospitality. Continued United Nations support for this project will prove fruitful in the future in helping these courageous people.

61. Additional information on several of the projects visited is provided below.

The Municipality of Guamote

62. Members of the Executive Board visited the Sexual Reproductive Health in Guamote project involving the Municipality of Guamote. The project covers 35 500 inhabitants, 90% of whom are from the indigenous population.

63. The project promotes sexual and reproductive health in one of the poorest indigenous municipalities of Ecuador, aiming to improve access to adequate reproductive health services for the poor population of Guamote, to improve sex education for adolescents and to improve women's reproductive health. It emphasizes community participation and the empowerment of indigenous leaders, particularly women; networking of health services; basic reproductive health equipment; supplies for local health units; and training of health personnel, teachers (through the PLANESA programme, with support from the Ministry of Education), families and adolescents.

64. A very important aspect is that the local community is trying to promote projects on the basis of local resources of the municipality, and by training its members using technical assistance and the funds from UNFPA and the Children and Life Foundation.

Presentation of environmental protection and sustainable development programme in the Galapagos

65. The UNDP country team in Ecuador is implementing, in the Galapagos, the largest non-reimbursable programme in the world in the area of biodiversity, funded by the Global Environmental Facility. The objective of the programme is to preserve the outstanding biodiversity of the region by controlling invasive species.

66. The Government has demonstrated a strong commitment to conservation, having created a marine reserve and set aside 97% of the land area of Galapagos as a national park. The project aims at fully empowering Ecuadorian institutions and the local communities charged with conserving the islands to guard against future "bio-invasion" in a proactive and flexible manner, taking a precautionary approach to ecosystem management.

67. The participatory approach used by UNDP during the formulation of this programme helped to coordinate other donor initiatives and provided an opportunity for creating synergies. For example, IDB and Spanish Cooperation shifted their support to activities in areas that were not otherwise covered, giving priority to the

marine reserve, while the United Nations Fund provided support to a biodiversity-monitoring programme through UNESCO. The UNDP-GEF project ($18.3 million provided by GEF) intervenes at several levels to eliminate invasive species and encourage research. As part of the integrated sustainable human development programme, UNDP supports the introduction of renewable energy on the islands as well as mounting the financial package to fund the investment. Moreover, in response to the oil spill that affected the islands in January 2001, UNDP is promoting the formulation of a contingency plan for emergencies.

68. The delegation was informed of the expectation that the results from this programme would provide helpful inputs for biodiversity conservation activities scheduled for other ocean ecosystems.